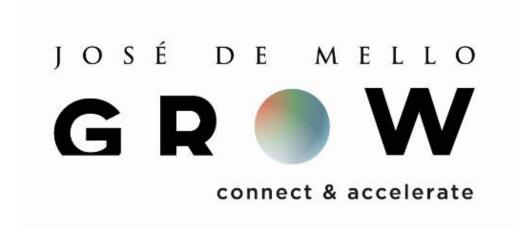


Welcome to Grow

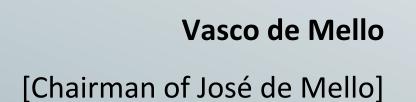
Grow connects startups with José de Mello Group companies in win-win partnerships

Through the access to our infrastructure and people, startups have the opportunity to test their solutions in the real market and accelerate their businesses

At the same time, we get first-hand access to new ideas and challenge our business models



"We believe that in business you may have a great idea, or even a very well thought out business plan, but if you don't test it in the real world your chances of success will be low. That is why José de Mello launched Grow, an initiative that aims to support and nurture the early stages of your business"



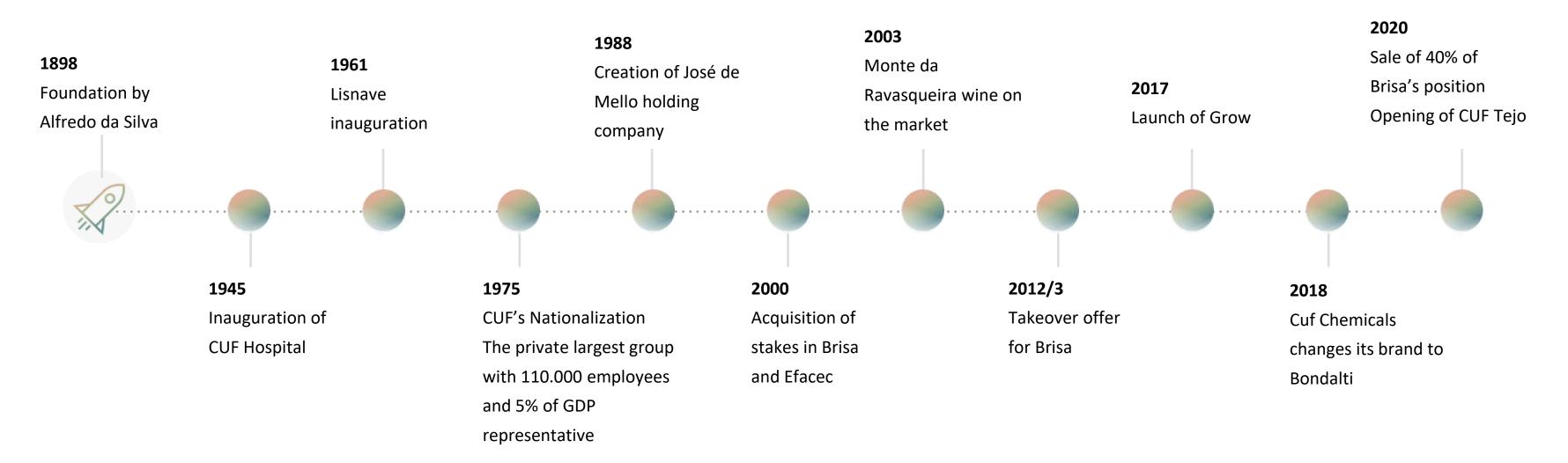


José de Mello is one of the largest and most diversified Portuguese economic groups



José de Mello is a family owned Portuguese Group that assumes innovation as a core value and a key driver for its success

- Presents a turnover of € 1B
- Total assets under management of € 2.4B
- More than 7.200 employees
- **120 years** of experience



HEALTH



MOBILITY





INDUSTRY





SENIOR HOMECARE



WINE



José de Mello is market leader in the fields of chemicals health and mobility



Chemicals

Largest Portuguese operator in the chemical industry with proprietary technology and a strong commitment to sustainability



#1 producer of industrial chemicals

National leader in water management and treatment and reference in the national hydrogen value chain

€ 400M Turnover¹

Health

Leader in the provision of private health care in Portugal with more than 75 years of experience



#1 private health provider in Portugal

19 private hospitals and clinics

€ 600M Turnover¹

Mobility

International reference in the management and operation of motorways with a strong focus on technological innovation in the mobility area



#1 private road operator in Portugal

17 highways comprising >1600 km in concessions and strong positioning in the mobility sector

€ 800M Turnover¹



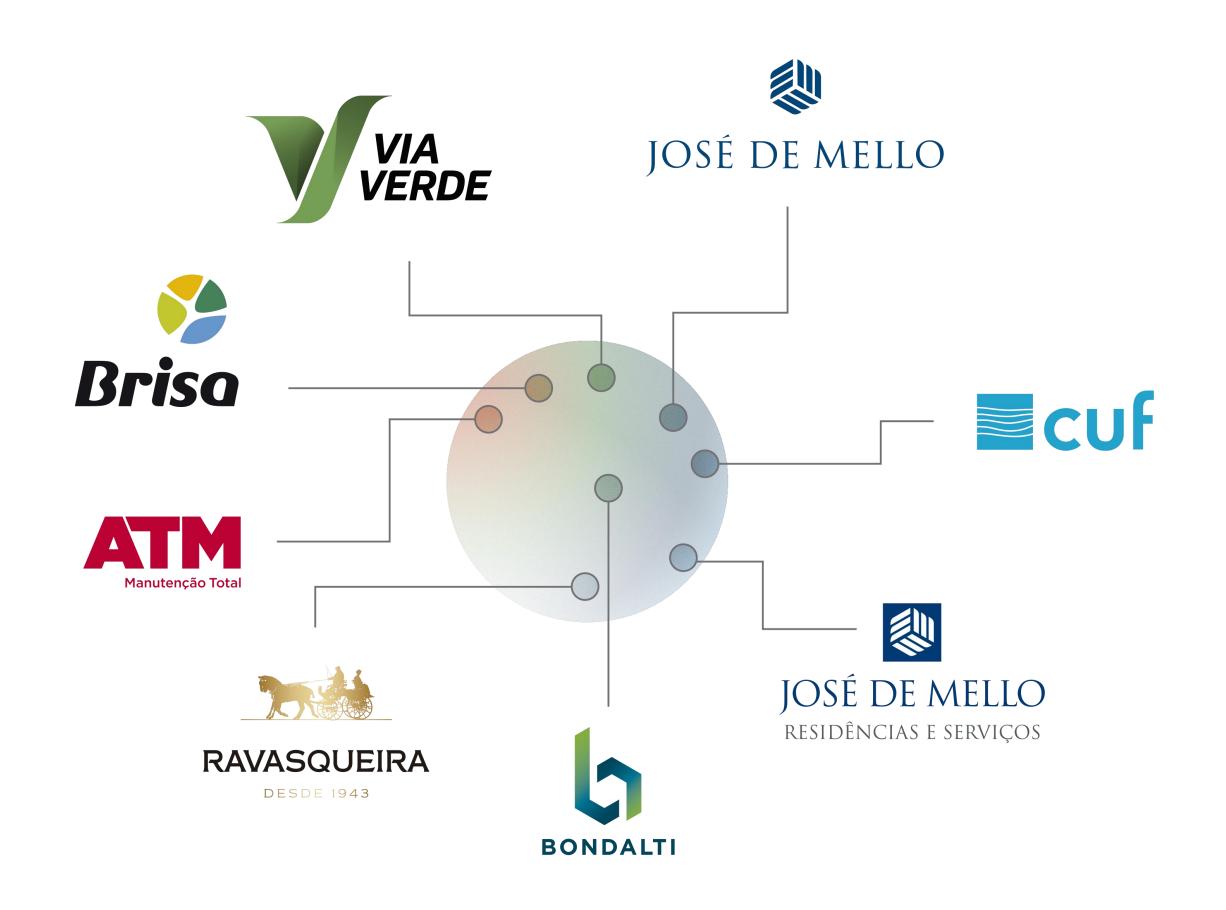






Grow is José de Mello's startup initiative that puts together all companies in a symbiotic relationship



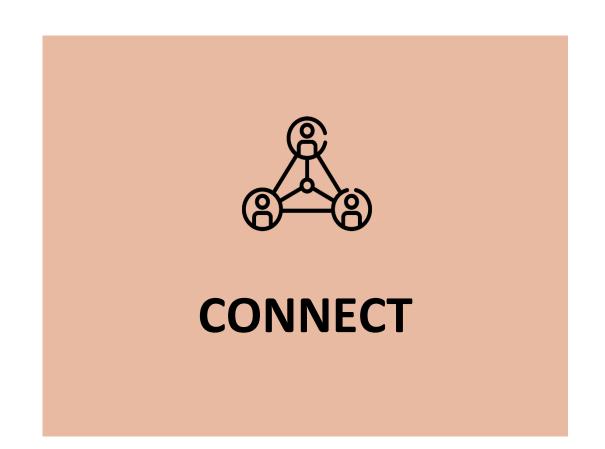




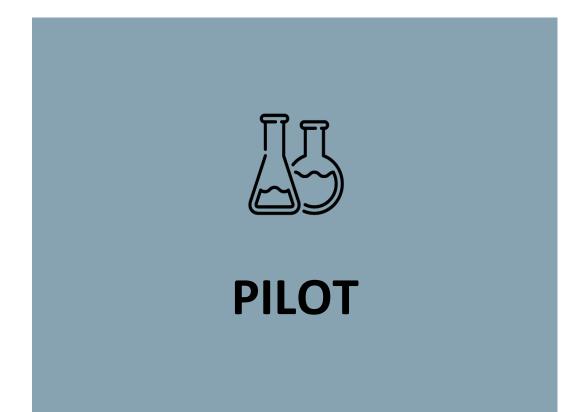
Grow supports startups in their end-to-end development

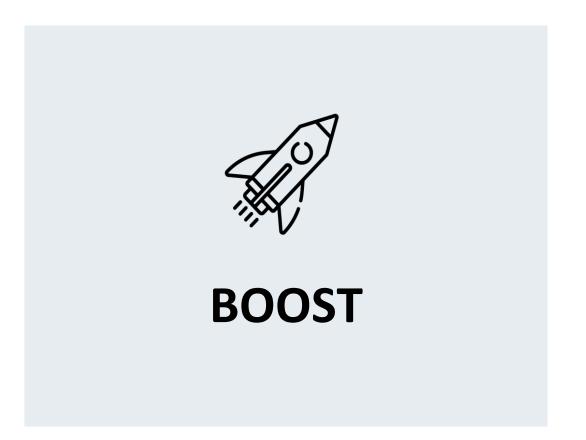


HOW?







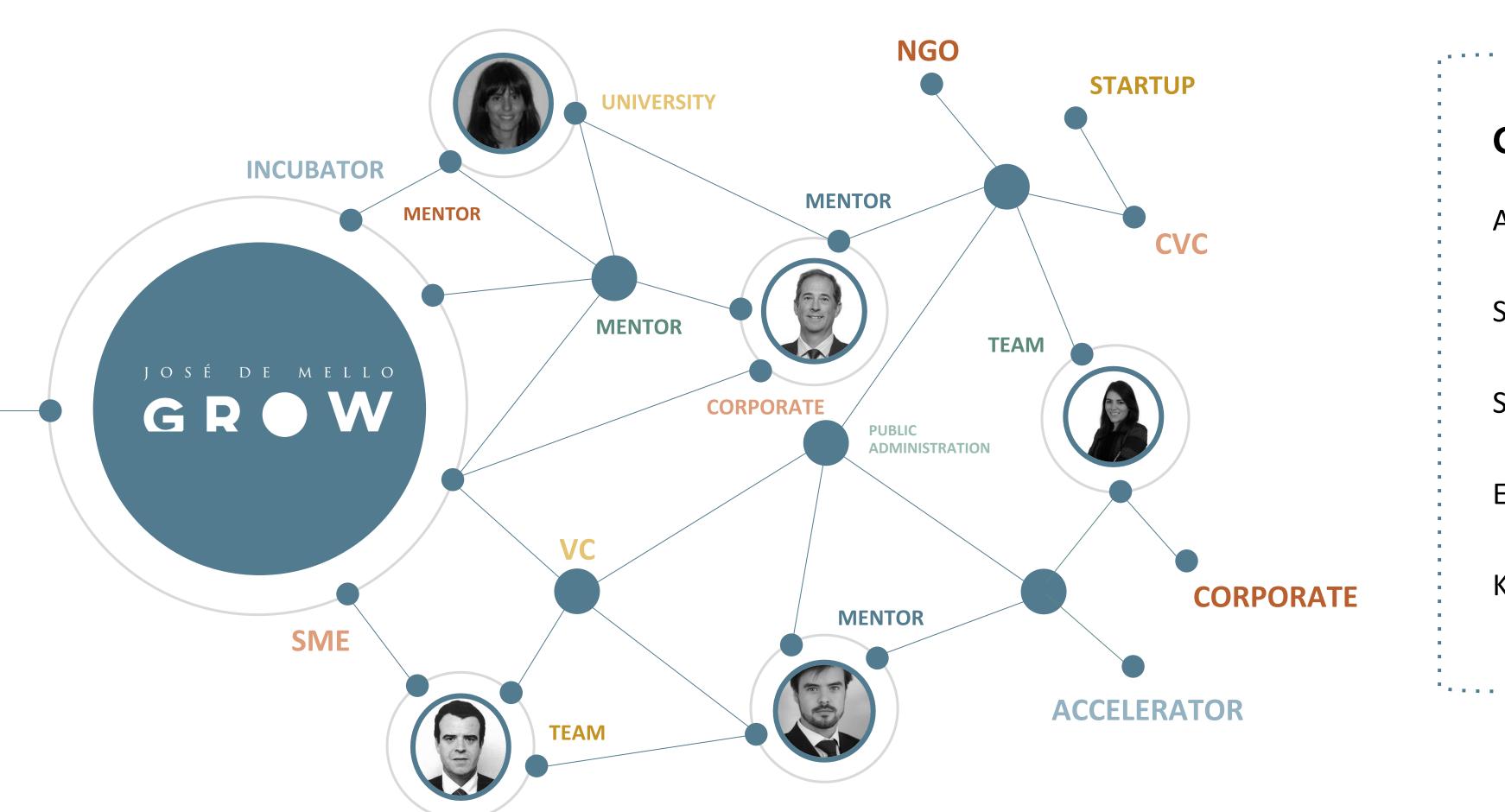


[find out more in the next slides]





Grow connects startups with a network of José de Mello's experts, mentors and key players of the Ecosystem



Grow connects startups with...

A dedicated Team

Senior Mentors

Sector and functional Experts

External Networks in the Sector

Key players of the Ecosystem





Startups have the opportunity to validate their solutions and business models with José de Mello's people, by getting personal feedback on the readiness of their solution for real world implementation and actionable hints to make it better

CALLS



José de Mello teams are available to schedule calls with startups to meet the teams and their solutions, to help startups on the best management approaches or even to go deep into the expertise that the startups need on the fields of chemicals, health and mobility

SAMPLES



José de Mello is available to provide samples, data or other kind of information for startups to work and test their solutions (within regulatory boundaries)

MEETINGS



Startups have the opportunity to meet personally collaborators with the expertise that they need to validate their solutions and business models

What startups say about their experience with Grow...

ProGrow



"An excellent opportunity to validate proGrow's value in the chemical industry.

Our thank you to the amazing Grow team"

PeekMed



"The Grow initiative is a very fast and dynamic way of getting access to the resources of one of the largest Hospital groups' in Portugal, which turns to be a huge help for startups!"





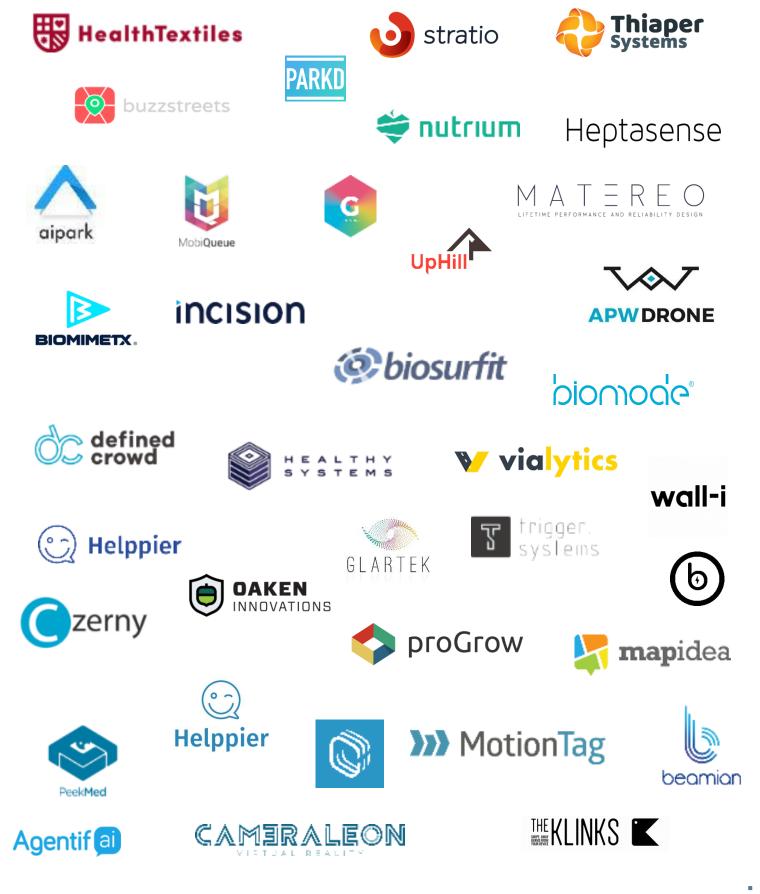
Grow gives startups access to José de Mello's infrastructure and people to run field-tests in real life situations

WHERE STARTUPS CAN RUN PILOTS



4.00

EXAMPLES OF STARTUPS



WHAT STARTUPS SAY ABOUT THE EXPERIENCE





"The success of this collaboration was in large part due to the professionalism shown by both parties. The knowledge sharing and synergies created allowed an overcome of the state of art and raise of the service quality"





"Grow allowed Stratio a real market approach, close to entities with whom the constant exchange of experiences and ideas allowed us to make, grow and mature our product"





Startups may accelerate their growth with the benefit of additional credibility, relationships and mentoring



REFERENCE CASE

Successful work with industry leaders will boost startups' market recognition



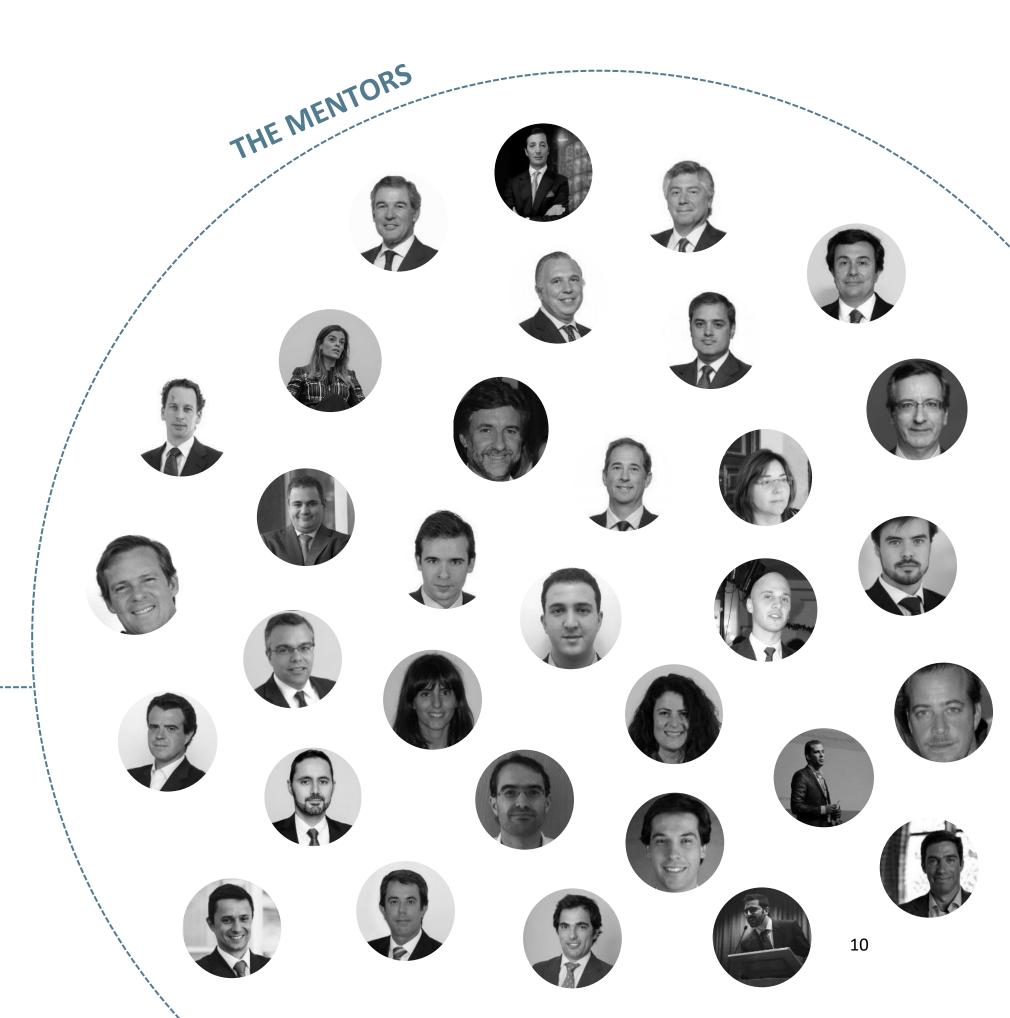
NETWORK

José de Mello teams will help startups meet potential new partners and clients leveraging their networks



MENTORSHIP

Grow has 33 Mentors, including Top Managers and Experts, willing to continuously challenge and support startups in their life journey



Grow Mentors are deeply committed to support startups







André de Albuquerque

"Being a Grow Mentor allowed me to participate in the development of extraordinary companies. It has been great to be challenged and to be close to their evolution throughout the time"





Frederico Lobato de Melo

"The experience of mentoring is an opportunity to give back, but also to be engaged in a thriving ecosystem that challenges our own perceptions as managers"





Miguel Pacheco

"My experience has proven me that mentorship is a win-win situation: it has been a great opportunity to meet great business ideas and extraordinary people with great minds"





Zaida Dias

"My favorite part of being mentor has been seeing new companies to grow day by day and be conscious about the impact these new solutions will have on society soon"

Grow offers several benefits to José de Mello companies

CHALLENGE THE BUSINESS MODELS



INNOVATION FOR EVERYONE



CULTURAL SHIFT



OPPORTUNITY TO CONTRIBUTE TO THE ECONOMY



VALUE CREATION



By embracing innovative solutions, José de Mello companies are constantly challenged to rethink their current business models

Companies are able to provide increasingly more innovative solutions to their clients and employees

Grow actively promotes the involvement of José de Mello's teams with startups to further enhance an internal culture of innovation

By supporting the rise and development of new businesses, Grow is contributing to the Portuguese Economy development

Through the collaboration with startups, José de Mello is able to drive change in their sectors and achieve continuous business growth

Grow has a leadership team across the main areas of the Group







BRUNO TAVARES



CAETANA G. LEAL



GONÇALO RIBEIRINHO



EDUARDO RAMOS



GUILHERME MAGALHÃES



PATRÍCIA RODRIGUES



JOÃO DE MELLO



JOÃO MIL-HOMENS



PEDRO PEREIRA GONÇALVES



CATARINA MOREIRA



MICAELA P. CABRAL



NUNO CADIMA



MELO



JOANA CUNHA



TERESA MARQUES



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